

FINANCIAL PERFORMANCE RANKING OF TRANSPORTATION COMPANIES IN MALAYSIA USING THE TOPSIS METHOD

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Abstract

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This study aims to evaluate and rank the financial performance of transportation companies in Malaysia using the Technique for Order Preference by Similarity to Ideal Solution (TOPSIS), a widely accepted Multi-Criteria Decision-Making (MCDM) tool. The main objective is to rank the companies based on multiple financial indicators, including profitability, liquidity, efficiency, and leverage. Financial data were collected from annual reports and analyzed using TOPSIS to determine each firm's relative closeness to the ideal financial performance. The results reveal significant variations in performance across firms, where high return on assets and minimal debt levels drive top rankings. The findings deliver practical, data-based benchmarks that aid investment decisions, policy formulation, and strategic planning in the transportation industry.

Keywords:
*Financial Performance;
Multi-Criteria Decision-
Making;
TOPSIS;
Transportation Sector;
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INTRODUCTION

The transportation industry serves as a foundational pillar for Malaysia's economic development by enabling the efficient movement of goods and people, fostering trade connectivity, and enhancing national productivity (Hu et al., 2025). However, as the country becomes more interconnected with the global economy, the industry faces mounting pressures driven by globalization, technological evolution, and changing consumer demands. These dynamics require transportation firms to demonstrate both operational efficiency and financial resilience to remain competitive.

Recognizing this need, the present study aims to evaluate and rank the financial performance of selected Malaysian transportation companies using a multi-criteria approach. Specifically, it seeks to (i) identify key financial indicators relevant to the sector, (ii) apply the Technique for Order Preference by Similarity to Ideal Solution (TOPSIS) to assess and rank these companies, and (iii) analyze the results to highlight financial strengths and weaknesses.

LITERATURE REVIEW

Financial performance is a critical measure of an organization's ability to generate value for shareholders, maintain operational stability, and achieve long-term sustainability. In the transportation sector, financial performance is often evaluated using a combination of profitability, liquidity, leverage, and efficiency ratios, which provide a more complete picture of a company's financial health. Common indicators include return on assets (ROA), return on equity (ROE), net profit margin (NPM), current ratio, debt-to-equity ratio, and asset turnover ratio (Brealey et al., 2020.)

Previous studies have shown that relying on a single metric can lead to an incomplete evaluation. For example, (Seretidou et al., 2025) found that profitability ratios alone may not reflect a company's ability to meet short-term obligations, while liquidity ratios do not necessarily indicate operational efficiency. As a result, researchers have increasingly employed multidimensional approaches that combine several financial indicators to capture both short-term and long-term performance. In the transportation sector, studies such as Wanke et al. (2016) and Hussain et al. (2020) have used a range of financial ratios to benchmark performance, revealing significant variations in efficiency and profitability across companies.

Multi-Criteria Decision-Making (MCDM) methods are widely used to integrate multiple measures into a single assessment. Among these, TOPSIS is valued for ranking alternatives based on their proximity to the Positive Ideal Solution (PIS) and distance from the Negative Ideal Solution (NIS) (Almoghathawi et al., 2017; Balci, 2017; Behzadian et al., 2012; Chen et al., 2019; Fahami et al., 2015; Feng & Wang, 2000; Ferreira et al., 2016; Hamdan et al., 2019; Hwang & Yoon, 1981; Jupri & Sarno, 2019; Raed, 2020; Shih et al., 2007; Wasara & Ganda, 2019)

It has been applied across industries including manufacturing, banking, and energy (Abd Rahim et al., 2020; Azhar et al., 2022; Deng et al., 2000; Hoe et al., 2018, 2019; Teker et al., 2022; Yildiz, 2020), but its application in Malaysia's transportation sector remains scarce. Addressing this gap, the present study combines comprehensive financial indicators with TOPSIS to provide robust, data-driven insights for the industry.

RESEARCH METHODOLOGY

This study evaluates the financial performance of 25 transportation companies listed in Malaysia in 2024, using data obtained from DataStream (Table 1). The evaluation employed the TOPSIS method based on nine financial ratios representing different dimensions of performance. The Current Ratio was used to measure liquidity, while the Debt Ratio reflected leverage. Profitability was assessed through Gross Profit Margin, Operating Profit Margin, Return on Equity (ROE), and Earnings per Share (EPS). Market performance was captured using the Price-to-Earnings (P/E) Ratio and Dividend Yield. Among these indicators, Current Ratio, Dividend Yield, EPS, Gross Profit Margin, Operating Profit Margin, P/E Ratio, and ROE were considered benefit criteria to be maximized, whereas the Debt Ratio was treated as a cost criterion to be minimized. These ratios were chosen as they are commonly used in prior studies and provide a comprehensive view of liquidity, profitability, leverage, and market standing.

Table 1. Transportation companies in Malaysia stock market

| Company Name | Company Code |
|----------------------|--------------|
| MISC BHD | C1 |
| WESTPORTS HOLD | C2 |
| BINTULU PORT | C3 |
| CHIN HIN GROUP | C4 |
| GDEX BHD | C5 |
| SHIN YANG GROUP BHD | C6 |
| HARBOUR-LINK GROUP | C7 |
| TASCO BHD | C8 |
| SURIA CAPITAL HLDGS | C9 |
| SWIFT HAULAGE BHD | C10 |
| AVANGAAD BHD | C11 |
| MAYBULK BHD | C12 |
| FM GLOBAL | C13 |
| TIONG NAM LOG HLDGS | C14 |
| BOUSTEAD HEAVY | C15 |
| POS MALAYSIA BHD | C16 |
| TAS OFFSHORE | C17 |
| CJ CENTURY LOGISTICS | C18 |
| STRAITS ENERGY | C19 |
| G CAPITAL BHD | C20 |
| SEALINK INTERNAT | C21 |
| SEE HUP CONSOL | C22 |
| XIN HWA | C23 |
| PERAK CORP BHD | C24 |
| TRI-MODE SYSTEM | C25 |

Source: DataStream

The Technique for Order Preference by Similarity to Ideal Solution (TOPSIS) is a multi-criteria decision-making method that ranks alternatives based on their distance from an ideal (best) and a negative (worst) solution. In this study, TOPSIS was applied in seven steps as detailed below.

Step 1: Decision Matrix $\left((x_{ij})_{m \times n} \right)$ Formation.

To create a decision matrix, m alternatives (companies) and n criteria (financial ratios) are considered. Each alternative is assigned a score for each criterion x_{ij} , resulting in the construction of a matrix

$\left(x_{ij} \right)_{m \times n}$ denoted as below.

$$(x_{ij})_{m \times n} = \begin{bmatrix} x_{11} & x_{12} & \dots & x_{1n} \\ x_{21} & x_{22} & \dots & x_{2n} \\ \cdot & & & \cdot \\ \cdot & & & \cdot \\ \cdot & & & \cdot \\ x_{m1} & x_{m2} & \dots & x_{mn} \end{bmatrix} \quad (1)$$

Step 2: Decision Matrix Normalization.

The normalized decision matrix $R = (r_{ij})_{m \times n}$ is constructed by transforming the attribute dimensions into non-dimensional attributes, as illustrated below.

$$r_{ij} = \frac{x_{ij}}{\sqrt{\sum_{i=1}^m x_{ij}^2}}, i = 1, 2, \dots, m, j = 1, 2, \dots, n \quad (2)$$

$$R = (r_{ij})_{m \times n} = \begin{bmatrix} r_{11} & r_{12} & \dots & r_{1n} \\ r_{21} & r_{22} & \dots & r_{2n} \\ \cdot & & & \cdot \\ \cdot & & & \cdot \\ \cdot & & & \cdot \\ r_{m1} & r_{m2} & \dots & r_{mn} \end{bmatrix} \quad (3)$$

Step 3: Weighted Normalized Decision Matrix (\mathbf{T}) Construction.

$$T = (t_{ij})_{m \times n} = (w_j r_{ij})_{m \times n}, i = 1, 2, \dots, m \quad \text{where } w_j = \frac{W_j}{\sum_{j=1}^n W_j}, j = 1, 2, \dots, n \quad (4)$$

$\sum_{j=1}^n w_j = 1$ and W_j is the original weight given to the indicator, $w_j, j = 1, 2, \dots, n$

$$T = \begin{bmatrix} w_1 r_{11} & w_2 r_{12} & \dots & w_n r_{1n} \\ w_1 r_{21} & w_2 r_{22} & \dots & w_n r_{2n} \\ \cdot & & & \cdot \\ \cdot & & & \cdot \\ \cdot & & & \cdot \\ w_1 r_{m1} & w_2 r_{m2} & \dots & w_n r_{mn} \end{bmatrix} \quad (5)$$

Step 4: The Positive/Best Ideal (A_b) Solution and The Negative/Worst Ideal (A_w) Solution Determination.

$$A_b = \{ \langle \min(t_{ij} \mid i = 1, 2, \dots, m) \mid j \in J_- \rangle, \langle \max(t_{ij} \mid i = 1, 2, \dots, m) \mid j \in J_+ \rangle \} \equiv \{t_{bj} \mid j = 1, 2, \dots, n\}, \quad (6)$$

$$A_w = \{ \langle \max(t_{ij} \mid i = 1, 2, \dots, m) \mid j \in J_- \rangle, \langle \min(t_{ij} \mid i = 1, 2, \dots, m) \mid j \in J_+ \rangle \} \equiv \{t_{wj} \mid j = 1, 2, \dots, n\}, \quad (7)$$

where,

$J_+ = \{j = 1, 2, \dots, n \mid j \text{ associates with the criteria having a positive impact, and}$

$J_- = \{j = 1, 2, \dots, n \mid j \text{ associates with the criteria having a negative impact.}$

Step 5: The Separation Measures for Each Alternative from the Best Ideal Solution and Negative Ideal Solution Calculation.

The separation measures for each alternative is the best/worst calculated as follows:

$$d_{ib} = \sqrt{\sum_{j=1}^n (t_{ij} - t_{bj})^2}, i = 1, 2, \dots, m \quad (8)$$

$$d_{iw} = \sqrt{\sum_{j=1}^n (t_{ij} - t_{wj})^2}, i = 1, 2, \dots, m \quad (9)$$

Step 6: The Relative Closeness to the Ideal Solution for Each Alternative Calculation:

For each alternative, the relative closeness to the ideal solution s_{iw} is computed as follows.

$$s_{iw} = \frac{d_{iw}}{d_{ib} + d_{iw}}, 0 \leq s_{iw} \leq 1, i = 1, 2, \dots, m \quad (10)$$

$s_{iw} = 0$ if and only if the alternative solution has the worst condition whereas $s_{iw} = 1$ if and only if the alternative solution has the best condition.

Step 7: Rank the alternatives.

The alternatives are ranked in descending order according to the relative closeness coefficient, s_{iw} with the highest values s_{iw} representing the best alternative.

RESULT AND DISCUSSION

The decision matrix in Table 2 was used to perform both the normalization and the weighting of the normalized decision matrix. Using Equations (8) and (9), the distances of all alternatives from the positive ideal solution (d_{ib}) and the negative ideal solution (d_{iw}) are calculated and presented in Table 3.

Table 2. Multicriteria Decision Making Matrix

| Company Code | Current Ratio | P/E Ratio - Close | Gross Profit Margin | Return On Equity - Total (%) | Operating Profit Margin | Earnings Per Share | Dividend Yield | Total Debt % Comm on Equity | Total Debt % Total Assets |
|--------------|---------------|-------------------|---------------------|------------------------------|-------------------------|--------------------|----------------|-----------------------------|---------------------------|
| C1 | 1.75 | 15.32 | 25.29 | 5.53 | 15 | 0.41 | 4.47 | 44.66 | 27.01 |
| C2 | 1.44 | 15.97 | 57.43 | 22.94 | 46.77 | 0.21 | 3.87 | 26.08 | 17.19 |
| C3 | 3.83 | 18.91 | 52.45 | 6.99 | 22.53 | 0.28 | 2.72 | 65.96 | 40.75 |
| C4 | 1.69 | 12.82 | 11.98 | 12.46 | 3.12 | 0.02 | 0 | 113.91 | 31.75 |
| C5 | 3.86 | -31.05 | -1.67 | -7.91 | -10.99 | 0 | 0.81 | 24.54 | 16.86 |
| C6 | 2.45 | 3.82 | 22.18 | 15.85 | 15.72 | 0.17 | 1.92 | 11.42 | 8.88 |
| C7 | 3.84 | 3.13 | 25.85 | 21.75 | 18.08 | 0.49 | 4.44 | 6.64 | 4.54 |
| C8 | 1.28 | 7.44 | 12.44 | 16.32 | 8 | 0.12 | 2.78 | 46.78 | 18.16 |
| C9 | 4.72 | 19.44 | 27.95 | 3.1 | 12.92 | 0.17 | 3.23 | 6.87 | 5.32 |
| C10 | 0.96 | 7.78 | 29.53 | 9.1 | 9.33 | 0.05 | 4.17 | 116.62 | 48.03 |
| C11 | 0.27 | 7.28 | 35.71 | 51.95 | 19.58 | 0.04 | 0 | 222.37 | 26.4 |
| C12 | 25.68 | 6.24 | 21.2 | 9.84 | 12.91 | 0.09 | 0 | 0.27 | 0.27 |
| C13 | 2.09 | 7.51 | 24.17 | 11.27 | 5.75 | 0.09 | 8.26 | 39.28 | 21.93 |
| C14 | 0.72 | 13.37 | 16.99 | 3.32 | 3.48 | 0 | 0 | 158.22 | 54.37 |
| C15 | 1.33 | -0.45 | 97.67 | -1557.01 | -193.11 | 0 | 0 | -76.48 | 7.31 |
| C16 | 0.68 | -2.45 | -6.23 | -27.66 | -7.08 | 0 | 0 | 124.94 | 28.46 |
| C17 | 1.91 | 2.34 | 25.09 | 16.35 | 9.98 | 0 | 0 | 7.93 | 5.01 |
| C18 | 1.52 | 18.58 | 10.5 | 2.63 | 2.38 | 0.05 | 3.16 | 37.25 | 22.29 |
| C19 | 0.81 | 16.06 | 0.89 | 4.19 | -0.31 | 0 | 1.67 | 73.63 | 21.51 |

| | | | | | | | | | |
|-----|------|--------|-------|-------|-------|------|------|--------|-------|
| C20 | 0.82 | -13.39 | 84.27 | -9.58 | -39.2 | 0 | 0 | 49.6 | 27.74 |
| C21 | 0.62 | -22.25 | 19.69 | -1.77 | -2.69 | 0 | 0 | 19.44 | 12.85 |
| C22 | 1.85 | -44.62 | 63.62 | -1.97 | -6.27 | 0.01 | 2.52 | 40.21 | 24.6 |
| C23 | 1.03 | -3.62 | 23.32 | -8.23 | -7.82 | 0 | 2.04 | 82.56 | 40.79 |
| C24 | 0.86 | 16.79 | 56.23 | 3.05 | 18.49 | 0.13 | 0 | 126.18 | 22.21 |
| C25 | 1.79 | 21.18 | 22.86 | 2.68 | 3.71 | 0.06 | 2.62 | 62.69 | 34.47 |

Source: DataStream

Table 3. Distance of the Alternatives from The Positive Ideal Solution (d_{ib}) and Negative Ideal Solution (d_{iw})

| Company Code | (d_{ib}) | (d_{iw}) | S_{iw} |
|--------------|-------------|-------------|------------|
| C1 | 0.10059746 | 0.617504966 | 0.8599121 |
| C2 | 0.049736809 | 0.702741154 | 0.93390264 |
| C3 | 0.082924151 | 0.637257352 | 0.88485659 |
| C4 | 0.135940549 | 0.58561357 | 0.81160034 |
| C5 | 0.170527747 | 0.547986799 | 0.76266626 |
| C6 | 0.100376845 | 0.619349742 | 0.86053475 |
| C7 | 0.090425806 | 0.62665803 | 0.87389786 |
| C8 | 0.120829108 | 0.598825624 | 0.83210128 |
| C9 | 0.106600915 | 0.611444882 | 0.85154023 |
| C10 | 0.118398103 | 0.602028148 | 0.83565548 |
| C11 | 0.096836522 | 0.630868123 | 0.86692881 |
| C12 | 0.1030429 | 0.612892792 | 0.85607241 |
| C13 | 0.125543639 | 0.593049069 | 0.82529236 |
| C14 | 0.136021039 | 0.586150508 | 0.81164996 |
| C15 | 0.705792004 | 0.019169776 | 0.02644246 |
| C16 | 0.162610059 | 0.557024947 | 0.77403815 |
| C17 | 0.118111274 | 0.604032479 | 0.83644354 |
| C18 | 0.136476056 | 0.583348505 | 0.81040372 |
| C19 | 0.144803144 | 0.576237154 | 0.79917469 |
| C20 | 0.248036267 | 0.474691517 | 0.65680541 |
| C21 | 0.15015411 | 0.569936997 | 0.79147901 |
| C22 | 0.157729028 | 0.560848773 | 0.78049833 |
| C23 | 0.163317588 | 0.556000118 | 0.77295486 |
| C24 | 0.097662983 | 0.626056541 | 0.8650541 |
| C25 | 0.13315785 | 0.586831209 | 0.81505573 |

Table 4. Ranking of Transportation companies

| Company Name | Company Code | Rank |
|---------------------|--------------|------|
| WESTPORTS HOLD | C2 | 1 |
| BINTULU PORT | C3 | 2 |
| HARBOUR-LINK GROUP | C7 | 3 |
| AVANGAAD BHD | C11 | 4 |
| PERAK CORP BHD | C24 | 5 |
| SHIN YANG GROUP BHD | C6 | 6 |
| MISC BHD | C1 | 7 |

| | | |
|----------------------|-----|----|
| MAYBULK BHD | C12 | 8 |
| SURIA CAPITAL HLDGS | C9 | 9 |
| TAS OFFSHORE | C17 | 10 |
| SWIFT HAULAGE BHD | C10 | 11 |
| TASCO BHD | C8 | 12 |
| FM GLOBAL | C13 | 13 |
| TRI-MODE SYSTEM | C25 | 14 |
| TIONG NAM LOG HLDGS | C14 | 15 |
| CHIN HIN GROUP | C4 | 16 |
| CJ CENTURY LOGISTICS | C18 | 17 |
| STRAITS ENERGY | C19 | 18 |
| SEALINK INTERNAT | C21 | 19 |
| SEE HUP CONSOL | C22 | 20 |
| POS MALAYSIA BHD | C16 | 21 |
| XIN HWA | C23 | 22 |
| GDEX BHD | C5 | 23 |
| G CAPITAL BHD | C20 | 24 |
| BOUSTEAD HEAVY | C15 | 25 |

Table 2 presents the multicriteria decision-making matrix consisting of key financial indicators such as current ratio, P/E ratio, gross profit margin, return on equity, operating profit margin, earnings per share, dividend yield, and debt structure. These indicators provide a comprehensive view of the financial position and performance of the transportation companies under study. The data indicate significant variations across firms, reflecting differences in liquidity, profitability, and leverage management. For instance, **WESTPORTS HOLD (C2)** records strong return on equity (46.77%) and high profit margins, suggesting efficiency in generating shareholder value. In contrast, **BOUSTEAD HEAVY (C15)** shows extremely poor financial indicators with negative returns (-193.11%) and operating losses, highlighting financial distress. Similarly, **MAYBULK BHD (C12)** displays a very high current ratio (25.68), which could imply excess idle assets, suggesting inefficiency in asset utilization.

Table 3 further summarizes the results of the TOPSIS analysis by computing the distance of each company from the positive ideal solution, the negative ideal solution, and the closeness coefficient. The closeness coefficient reflects the extent to which each company approaches the ideal financial performance. The results reveal that **WESTPORTS HOLD (C2)** achieves the highest closeness value (0.9339), followed by **BINTULU PORT (C3)** (0.8849), **HARBOUR-LINK GROUP (C7)** (0.8739), **AVANGAAD BHD (C11)** (0.8669), and **PERAK CORP BHD (C24)** (0.8651). These companies are considered the strongest performers, as their financial structures are closest to the ideal benchmark. Conversely, **G CAPITAL BHD (C20)** records the lowest closeness coefficient (0.0264), reflecting severe underperformance, while **G CAPITAL BHD (C20)** (0.6568) and **XIN HWA (C23)** (0.7729) also fall significantly below the benchmark. These outcomes indicate that profitability, debt efficiency, and balanced liquidity are the main drivers of stronger rankings, whereas excessive debt, persistent losses, and poor asset utilization lead to weaker performance.

Table 4 shows the ranking of 25 transportation companies in Malaysia, based on how close they are to the ideal solution (S_{iw}), as calculated using the TOPSIS method. This ranking reflects each company's

overall financial performance in 2024. Companies with higher S_{iw} values are considered financially stronger, as they performed better across the selected financial indicators.

The results indicate that **WESTPORTS HOLD** (C2) ranked highest, followed by **BINTULU PORT** (C3) and **HARBOUR-LINK GROUP** (C7), reflecting strong financial performance. These companies demonstrate financial stability and operational efficiency, making them potentially attractive to investors in the transportation sector.

Conversely, **GDEX BHD** (C5), **G CAPITAL BHD** (C20), and **BOUSTEAD HEAVY** (C15) ranked lower, suggesting comparatively weaker financial standing. Further analysis is recommended for investors to understand the factors contributing to their performance.

CONCLUSION

This study highlights the importance of financial performance in shaping competitiveness within Malaysia's transportation sector. Using the TOPSIS method, a replicable framework was applied to evaluate firms based on liquidity, profitability, leverage, and efficiency, validated against Bursa Malaysia data. The findings show **WESTPORTS HOLD** (C2) and **BINTULU PORT** (C3) as industry leaders, supported by strong profitability, stable liquidity, and prudent debt management. Mid-ranked firms such as **HARBOUR-LINK GROUP** (C7), **AVANGAAD BHD** (C11), and **PERAK CORP BHD** (C24) reflect partial resilience but face liquidity and earnings pressures, while lower-ranked firms including **BOUSTEAD HEAVY** (C15), **G CAPITAL BHD** (C20), and **GDEX BHD** (C5), exhibit weak financial health, undermining long-term viability. Although the results affirm that sound financial management drives competitiveness and investor confidence, the study is limited to one year of financial ratios and excludes qualitative factors. Future research should incorporate multi-year data, governance and ESG indicators, and alternative MCDM methods to provide a more comprehensive assessment of firm performance.

CONFLICT OF INTEREST

The authors affirmed that there is no conflict of interest in this article.

CO-AUTHOR CONTRIBUTION

All authors contributed substantially to the development of this study. Author 1 conceptualized the study, performed the data analysis, and drafted the initial manuscript. Author 2 contributed to the methodology design, literature review, and critical revision of the manuscript. Both authors have read and approved the final version of the manuscript.

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